VAIL PARK AND RECREATION DISTRICT d/b/a VAIL RECREATION DISTRICT BOARD OF DIRECTORS

5:00 P.M. Thursday, August 9, 2018 Town of Vail, Council Chambers AGENDA REGULAR MEETING

- 1. Call to Order
- 2. Changes to Agenda;
- 3. Approval of Minutes;
 - a. July 26, 2018
- 4. Public Input (for matters not otherwise on Agenda/3 minute time limit/no disrupting, pursuant to § 18-9-108, C.R.S.);
- 5. New Business and Special Orders;
 - a. Proposed fees for Banquet Room and Wedding Island 2020-2021
- 6. Unfinished Business;
 - a. Review of 2018 Golf Fees
 - b. Review of 2018 Capital Projects
- 7. Officers, Committees, Staff, and Professional Consultants;
 - a. Executive Director Input
 - b. Board Member Input
- 8. Adjournment

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Minutes of the Regular Meeting Of the Board of Directors

Vail Park and Recreation District dba Vail Recreation District July 26, 2018

A Regular Meeting of the Board of Directors of the Vail Recreation District, Town of Vail, Eagle County, Colorado, was held on July 26, 2018 at 5:00 p.m. at the Vail Town Council Chambers, Town of Vail, Eagle County, Colorado, in accordance with the applicable statutes of the State of Colorado.

1. MEMBERS PRESENT

1.1. Tom Saalfeld, Kim Newbury Rediker, Bill Suarez, Roland Kjesbo, Jason Plante

2. MEMBERS ABSENT AND EXCUSED

2.1. None

3. STAFF PRESENT

3.1. Mike Ortiz, Jessie Klehfoth, Scott O'Connell

4. OTHERS PRESENT

4.1. None

5. CONSULTANTS PRESENT

5.1. Eric Weaver

6. CALL TO ORDER

6.1. Director Saalfeld called the meeting to order at 5:03 p.m.

7. CHANGES TO AGENDA

7.1. None

8. APPROVAL OF MEETING MINUTES

8.1. By motion duly made and seconded it was unanimously RESOLVED to approve the minutes of the June 28, 2018 regular meeting, with Directors Saalfeld and Kjesbo abstaining due to absence.

9. PUBLIC INPUT FOR MATTERS NOT OTHERWISE ON AGENDA

9.1. None

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10. DESIGN REVIEW BOARD APPROVAL OF STARTER FACILITY AT VAIL GOLF CLUB

10.1. Mr. Scott O'Connell presented plans for the new Vail Golf Club starter building that were approved by the Town of Vail Design Review Board last week. The new construction would have a similar layout to the current building, with more space in certain areas. The new building was designed to take advantage of the Gore Range Mountain views, and a slight change of orientation for safety purposes. Mr. O'Connell stated the new building will use the same finishes, colors and textures as the clubhouse, and some architectural highlights as well. The new building will be ADA compliant and will increase restroom capacity, as well as have an enclosed area for the starter to work within. Mr. O'Connell said the golf operations and F&B staff were very helpful in designing the new building for better flow and employee operations. The new building will also include a slightly larger kitchen and seating area, with additional main-level storage space. The ball machine and washing equipment for the driving range will also be moved inside for improved aesthetics. A reconfigured exterior patio will allow for more social activity. After some discussion, the Board thanked Mr. O'Connell for his work on this project.

11. 2018 CAPITAL PROJECT BUDGET FORECAST

Mr. Weaver talked about upcoming capital projects. He discussed the delegation of costs for the projects between the Town of Vail and the VRD, and explained that based on estimates from pre-construction services, the starter building is estimated to cost \$1.35 million, which is \$100K over the original budget, even with a number of cuts to the original building design and scope. The Vail Golf Club maintenance building is 100 percent on the town to fund, and right now is over budget by about \$92K. Mr. Weaver explained that the biggest overage currently is the driving range project, which is currently being estimated at three times what was originally budgeted. They are still working with the pre-construction contractor to evaluate options on this project, which is fully funded by the VRD. Both the 15th tee box and 14th and 15th bridge projects are estimated to come in under budget, which helps to partially offset some of the overages for both the Town and VRD. Overall, the town's responsibilities are on track to budget, but the VRD is over by \$250K due to the driving range costs. Mr. Weaver is looking to manage this overage and try to bring it closer to budget. He will meet with staff to figure out priorities and will know more by the next board meeting. After some discussion, there was no action taken on this item.

12. REVIEW OF PROPOSED GOLF COURSE LEASE

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Mr. Ortiz talked about the proposed golf course lease and how not all of the 12.1. punch list items have yet been completed at the clubhouse, but that they are getting close to being finished. He stated that town staff have asked the VRD to look at the lease, so they are ready to sign it when the clubhouse is complete. The new lease has an increase in the annual rent of \$21K the first year, and a cost of living increase each year after. The fiscal responsibilities under the lease haven't changed, the town will still be responsible for mechanical and exterior maintenance on the clubhouse building and the VRD is responsible for interior maintenance, the full starter building and the golf course maintenance. The town and VRD share half the cost of course irrigation, bridges and tee boxes. The rent is paid into a recreation enhancement fund that is then put back into the course but was depleted to build the clubhouse. The originally proposed lease had a net provision, however the VRD attorneys were concerned about this language and it has since been removed. After some discussion, the Board asked to wait until everything on the building is complete before signing the new lease.

13. EVALUATION OF GOLF COURSE 2018 FEES

13.1. Mr. Ortiz stated the condition of the golf course greens have made a lot of improvement recently, but he doesn't feel like the conditions have improved enough to warrant a raise in fees and recommended that the fees stay the same. He did state there has been an increase in the percentage of guest play to pass/punch play. After some discussion, Mr. Ortiz stated the next evaluation of the fees will be on August 9.

14. JUNE 2018 FINANCIALS

- 14.1. Mr. Weaver talked about June financials. He stated that golf course rounds are down however the percentage of paid rounds are up in comparison to the usual mix of daily fee versus passholder/punchholder play. He stated that fewer people are buying punch card this year, instead choosing to pay the discounted daily fees. He does believe new guests are coming to the course because of the discounted price point. So far, golf revenues are down \$263K year over year and losing a little additional ground each week, but not nearly as bad as it could be when taking into consideration the discounted greens fees. The conditions have had a bigger impact to budget than initially thought because they had hoped to get back to peak season rates sooner, but the new plan of discounted rates is paying off to minimize losses by driving increased visitation.
- 14.2. Mr. Weaver said that overall, VRD revenues are down about \$78K to budget, mainly because the golf course is down \$200K, but Dobson is doing very well and helping to offset some of that decrease. On the expense side, the District is \$48K favorable to budget, and operations are only \$30K off of budget. Mr.

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- Weaver does expect this deficit to grow as the golf course continues to struggle to budget. The capital budget is showing as favorable because of deferred spring projects moving to the fall or next year.
- 14.3. Mr. Weaver stated that overall the VRD started off the year ahead of budget, but by the end of the year he is forecasting about \$150K negative to budget but not as bad as expected with current golf conditions and capital project cost overages. After some discussion, the Board thanked Mr. Weaver for his report.

15. EXECUTIVE DIRECTOR INPUT

- 15.1. Mr. Ortiz mentioned that pro shop sales at the Vail Golf Club have actually been up over last year with more guests playing. The F&B budget numbers have also been strong and encouraging in July.
- 15.2. Mr. Ortiz said the Vail Golf Club PGA junior league is doing well with a 4-1 record across valley competitions. Lots of kids are in junior golf camps and the course is also hosting a nine-hole stroke play tournament this week. Kristin Glesne won the Colorado stroke play amateur tournament. Mr. Ortiz also said that Mrs. Alice Plain's staff numbers are down, and she'll need more staff in August when some employees go back to school. She has been intentionally understaffing to reduce labor costs.
- 15.3. Mr. Ortiz stated that golf maintenance needs more rain. They are still not under water restrictions; however, the water district did call and ask for voluntary reductions. The maintenance staff was already doing that, they've been watering at 75% rate and the water district was happy to hear that.
- 15.4. Mr. Ortiz said the maintenance department hired a second assistant superintendent named Jacob Tillman. He was a former intern at the Vail Golf Club and has worked at Cordillera and in Michigan and California. He is already familiar with the course and staff, so he can hit the ground running.
- 15.5. Mr. Ortiz commended Mrs. Klehfoth who worked really hard on the Lake Christine Fire communications, she was down at the Eagle County building working with them. He said it was a big community service.
- 15.6. Mr. Ortiz stated that the sports department has been busy they had the Camp Hale bike race last night and the Kids Adventure Games is coming up. He asked the Board to please let people know they are looking for volunteers, and can call the sports department to sign up. He said it is a lot of fun and really rewarding. The Games are sold out with a waiting list.
- 15.7. Mr. Ortiz said thank you to the town for agreeing to pay \$4K to maintain the EagleVail fields.
- 15.8. Mr. Ortiz said he is working with the school district to split costs at Red Sandstone Elementary School for new gym padding and new basketball hoops. The cost is roughly \$21K and VRD will pay half. VRD will also be

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- painting lines in the gym for pickleball at the Ski & Snowboard Academy for fall indoor open gym.
- 15.9. Mr. Ortiz talked about how gymnastics has two coaches coming the week of Aug. 13-17 one from Texas to help with vault and bars, and Toni Blout is coming back as well. He also talked about how last week, six new team gymnasts joined the VRD program from Summit County.
- 15.10. Mr. Ortiz said that at community programming they are seeing about 8-15 families daily at the Imagination Station. All day camps are sold out through August.
- 15.11. Mr. Ortiz talked about how the pickleball tournament is scheduled for the same time as the upcoming Colorado Classic, but they can't move the date because it was sanctioned before the bike race dates were announced. Mr. Jerry Stevens will need to do a lot of education regarding parking and transportation. Pickleball sill has two public drop-in sessions a day. They sold 64 winter and annual passes this year and 40 summer passes.
- 15.12. Mr. Ortiz also reminded the Board that the bike race will have an impact on the golf course on Aug. 16 because the road will be closed from 9 a.m. to 3 p.m. In exchange for that, the Vail Valley Foundation had agreed to buy out the course that day. VRD will reopen the course to the public as soon as the bike race ends, and the driving range and restaurant will be open to the public all day. Mr. Ortiz has been coordinating with police to keep spectators away from holes 4 and 6 for their safety.

16. BOARD MEMBER INPUT

- 16.1. Director Plante commended the Vail Golf Club staff and said every time he's been in there they are friendly, selling merchandise and doing a great job. He also thanked the parks maintenance staff who have been doing a great job taking care of the parks after all the tournaments, he said they are in unbelievable shape for the amount of people coming through.
- 16.2. Director Suarez memorialized Doc Tulgan who he said was a great guy and he was shocked to see that he had passed away. He also asked about the Bill Wright Clay Court Tennis Championships, and Mr. Ortiz said they are happening next weekend.
- 16.3. Director Newbury Rediker thanked the local lodges who host coaches for different sports camps. She said it's a big deal for them to donate rooms and she's thankful for their support.
- 16.4. Director Kjesbo stated that he's been playing golf and that the course is playing well, he said that staff is doing a great job. He said the course is coming back, but it is taking time and he's glad the rates are staying discounted.
- 16.5. Director Saalfeld congratulated Mrs. Beth Pappas on the birth of her daughter. He also congratulated Mr. Ortiz for being named the 2018 Manager of the

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Year by the Colorado Special District Association. He will be recognized at an awards luncheon this fall at the SDA annual conference in Keystone. He also asked if the Board could schedule another retreat to talk about 2019 capital projects. Mr. Ortiz asked the Board to send him upcoming vacation dates to avoid.

17. ADJOURNMENT

17.1. Upon a motion duly made and seconded it was unanimously RESOLVED to adjourn the Regular Meeting of the Vail Recreation District Board of Directors.

Respectfully Submitted, Jessie Klehfoth Secretary to the Meeting To: Mike Ortiz

From: Scott O'Connell Date: 08/06/2018

RE: Gore Range Room & Wedding Island Pricing 2020 / 21

Mike,

Please see my proposed price increases for 2020 and 2021. For the last 2 seasons and including bookings for 2019 we have shown some growth in our banquet department and have consistently booked our prime days. We have established our reputation as a spectacular venue at a reasonable price point. We would like to maintain this reputation however we want to make sure there is no confusion between "reasonably priced" and "cheap". We continue to monitor our competition and feel that the proposed increases are in line with what our competitors are doing. Our proposed changes impact "Peak" times only. Peak season for 2020 begins January 1st and runs until April 26th and summer peak begins May 29th and runs through Sept. 27th. All "off peak" pricing will remain the same.

Season	4-hour block	6-hour block	8-hour block	
	Existing / Proposed	Existing / Proposed	Existing / Proposed	
Peak Weekend	N/A N/A	\$3000 /\$4000	\$3500 / \$4500	
Peak Weekday	\$1750 /\$2250	\$2250 / \$2750	\$2750 / \$3250	

Wedding & Island Package:

Eight-hour block
Existing / Proposed
Peak Weekend \$4200 / \$5200
Peak Weekday \$3250 / \$4000

VRD/TOV Project Cost Comparison to Budgets

	Estimated Costs					
	Contingency				Project	Under (OVER)
	Hard Costs	Soft Costs	(3%)	TOTAL	Budget	Budget
Starter Building	1,175,128	130,185	39,159	1,344,472	1,250,000	(94,472)
Maintenance Building	404,495	77,065	14,447	496,007	403,142	(92,865)
Driving Range	310,500	33,933	10,333	354,766	120,000	(234,766)
Bridge #14	314,400	47,796	10,866	373,062	403,200	30,138
Bridge #15	314,400	47,796	10,866	373,062	403,200	30,138
#15 Tee Box	167,000	24,372	5,741	197,113	300,000	102,887
TOTAL	2,685,923	361,147	91,412	3,138,482	2,879,542	(258,940)
TOV Portion				967,625	956,342	(11,283)
VRD Portion				2,170,857	1,923,200	(247,657)
			-	3,138,482	2,879,542	(258,940)

VAIL RECREATION DISTRICT DIRECTOR REPORTS

August 9, 2018

GOLF

- PGA Junior League was successful again this year. We had full participation with 15 juniors. Addison Potto was selected to be on the Vail Valley All-Star team to compete in the regional finals. Addison also competed in the Drive, Chip and Putt qualifier at Eagle Ranch this past week. He finished ninth out of 45 juniors. The Vail Golf Club PGA Junior League team had a record of 3-2.
- We hosted a new event last week on the driving range called "Gourmet Golf on the Gore." This was a private corporate event that Nathan Mead organized for Blue Sky Restoration. Andy D'Aquanni organized the gourmet menu. We had a tent on the range with food and wine and Nathan provided instruction. This was quite successful for our first event. We plan on building on this concept for future events.
- The golf course continues to be busy. We have had solid tee times from 7:00 a.m. to 5:00 p.m. daily. We did have our first significant frost of the year on July 31 with a one-hour delay. Our total golf rounds for the year were 10,704 through Aug 2. Our golf rounds for July were 6,605. In 2017, our July rounds were 6,693. (2017 had one additional day of rounds). Through August 2, our total merchandise sales are \$113,061.99 this year compared to our 2017 total of \$113,658.20. So, our sales in the golf shop this year have been phenomenal!
- We will be losing some staff on August 15. We do have new staff starting in the next couple weeks. Amy Sherman, the sister of Maggie who has been working with us for a few years, will start next week. Elle Neimela, who works for Camp Vail will start part time on Sunday.
- The BB&B Tom Slaughter memorial golf tournament is on September 6. We currently have eight teams signed up. We are looking for teams, hole sponsors and silent auction items.
- Our junior golf camps were well attended this summer. We had a total of 124 children, including 80 additional juniors for a one-hour instruction as part of Camp Vail. We have our second junior golf academy next week which is an all-day camp for advanced junior golfers. Our adult weekly lessons will continue through August.

MARKETING

- Marketing has been working on media buys for the winter and extending the digital campaigns to now be year-round to include the Nordic Center.
- Jessie organized a professional photo shoot at the Vail Golf Club a few weeks ago and some of the new photos can now be seen on the website www.vail.golf.
- Numerous emails, radio, online and newspaper ads continue to go out daily and weekly.
- Marketing has been coordinating the sponsorship efforts internally for the Businesses, Bogeys and Bragging Rights charity golf tournament on Sept. 6. Please let Jessie know if you'd like to be involved as a sponsor or with a team.
- Marketing has begun working on collateral for winter, including the all VRD winter brochure and some new rack cards and handouts for various departments.

Marketing has created a new logo for the Vail Gymnastics Center:





SPORTS

- Sports has been extremely busy with the trail running and mountain bike series. Participant numbers have been good.
 - Next races:
 - Mountain biking: Aug. 15 Berry Creek Bash, Aug. 22 Beaver Creek Blast
 - Trail Running Aug. 25 10@10, Sept. 15 Meadow Gold
- Kids Adventure Games planning and volunteer recruitment is in full force. Please help spread the word:
 - Volunteers are needed for the Kids Adventure Games, the coolest kids' race on the planet from August 10-12. Approximately 80-100 volunteers are needed each day to help with the various obstacles, course marshaling and transition areas and the start and finish lines. Volunteer shifts are approximately 7 a.m. to 2 p.m. Volunteers will receive lunch, an official event t-shirt and other swag from national sponsors and will be entered into a volunteer raffle. For more information contact Vail Recreation sports department at 970-479-2280 or email at vrdsportsadmin@vailrec.com. To register directly for volunteering please visit https://vmodcui.active.com/volunteer/jobs?eventGroupId=994801.
- Even though the Kids Adventure Games are sold out, we will be hosting the Keen Family Mud Run on Saturday, Aug. 11 at 4:30 p.m.
- Sports camps are winding down and this week's flag football camp is our last week
 of camp for the summer. Overall it was a good summer. Per coaches requests, I am
 looking at adding a drop-off policy, giving a window for drop-off, otherwise you risk
 losing your spot for the day unless you have prior approval. There were too many
 disruptions with kids coming 30-45 minutes late.
- Tournament play is over for a while on the fields, we have several corporate groups and soccer team from CU and DU in the next couple of weeks. We also have Transrockies and a new event on Sept. 16, the Vail Lole Festival (yoga for peace).
- Preparation and marketing have begun for fall adult leagues: 8v8 soccer and flag football, plus fall youth soccer.
- Preparations are underway for the BB&B golf tournament on Sept. 6. Please help spread the word and seek teams and sponsors. This is the only fundraiser that supports our grant program to allow needy youth to participate in recreational activities.
- We will be timing both Battle Mountain's home cross country meet on Sept. 1 and their regional meet on Sept. 18.

PARKS

We are winding down on the summer events with a couple more camps and VRD leagues, and then a break. We plan to sod some patches and do other work on the fields. Overall, they have held up nicely through the summer. We have voluntarily cut back on our water use at the facilities and might see some drying of areas if we do not get much moisture.

PICKLEBALL

- Forty-seven 2018 summer pickleball passes have been purchased so far this year.
 Out-of-town guest play at Golden Peak has increased substantially over the last year.
- Outdoor daily play continues to be brisk at Golden Peak, and supervised daily dropin sessions are offered from 8:30 a.m. until 12:30 p.m. and from 4 to 8 p.m., weather permitting.
- Top national pickleball pros, Daniel and Jon Moore, will return to offer pickleball clinics at Golden Peak on Aug. 20-21.
- "Pickleball Guru" Prem Carnot is holding a four-day pickleball bootcamp at Golden Peak from Aug. 24-27.
- We continue to offer pickleball to children in Camp Vail from 1 to 2 p.m. on Monday and Wednesday. No Camp Vail pickleball will be offered Wednesday, Aug. 15 during the pickleball tournament.
- Each week on Tuesday during the summer at Golden Peak we offer clinics and doubles play for Vail Club 50.
- On Thursdays, we offer afternoon skills and drills for both juniors and adults from 3 to 4 p.m. No skills and drills will be offered Thursday, Aug. 16 during the pickleball tournament.
- Each Friday, from noon to 1 p.m., we offer pickleball to juniors from Beaver Creek Day Camp. No camp session will be offered Friday, Aug. 17 during the pickleball tournament.
- Jerry has worked hard to put together the Second Annual Vail Western Slope Regional Pickleball Tournament, which will be held Aug. 15-19 at Golden Peak, with some of the top players in the country participating. This year's tournament expands from a three-day tournament to a five-day tournament. We have 150 players from seven states registered for the tournament playing in 26 divisions.
- Vail will be busy with the Colorado Classic bike race and other events during the
 tournament and parking will be a challenge. Jerry has sent bike race and parking
 information to the pickleball page on the VRD website and has also posted parking
 information numerous times to the Vail Rec Pickleball Facebook page, as well as the
 tournament website and will send out information to all tournament participants.
- In addition to our demo paddle program, VRD now offers new paddles, footwear, balls and accessories for sale at Golden Peak.
- Pickleball revenue for June and July was up substantially over last year.

DOBSON

- Dobson hosted Pro Ambitions Hockey Camp from July 30-August 3. We have hosted this camp for about eight years now. We had 60 participants. Many were local participants, but we still had some out of towners.
- Dobson is hosting a wedding reception on August 4. We expect 300-350 people in attendance with a live band for a local couple out of Avon.
- Staff has been working on fall ice schedules. We are trying to dial in the Yeti, World Figure Skating Championships, a visit from the Philadelphia Flyers, Vail Sportsmanship Tournament, Avalanche alumni game, and all our hockey and skating programs.

BUILDING MAINTENANCE / CAPITAL PROJECTS / F&B

Vail Golf & Nordic Clubhouse Construction

- All roof leaks have been repaired and appear to be holding.
- HVAC issues are still being addressed, Climate Control is no longer the contractor and all repairs and warranty work is being addressed by American Mechanical Services.
- Commissioning agent continues to assist with ensuring that the HVAC system will function as designed.
- We continue to have issues with entry and exit doors but will continue to work with Eagle Valley Glass to resolve.
- We are very close to having all construction related issues being resolved.

F&B

- The restaurant had a strong July, posting some new one-day revenue records. Volumes went from under \$500 per day in late June to \$3000 per day in early July. Staff performed admirably.
- We continue to get rave reviews about the quality of the food.
- F&B gardens are now being harvested regularly for both menu items and specials. A
 recent dish of zucchini caprese was amazing! The herb garden is utilized daily for
 both food and drink items.
- A new smoker was installed and used until fire restrictions for Vail went into effect.
 Prior to the fire ban, we had significant interest from our golfers when they smelled
 and were shown what we are now doing on premise. The smoker has been very well
 received.
- We are entering the peak season for wedding and banquets. We are booked every Saturday from now until October with several Friday and Sunday events booked as well.
- The banquet department is also very busy with upcoming benefit tournaments.
- Dobson concessions have provided F&B services for numerous events and camps. We will be hosting our first wedding on Saturday, Aug. 4. We are looking into adding pizza to the menu before the start of the Vail Yeti season.
- Ford Park concessions have had some of its best days since being built. The
 introduction of Dippin' Dots has been a hit and guests greatly enjoy the new
 expanded menu.

Capital Projects

Golf Maintenance

Garage door project complete.

- Plans are progressing for civil parking lot work, we met with TOV building officials to discuss.
- Geotechnical work complete.
- Storm sewer and building drainage will be evaluated concurrent to geotech work. TOV will clean out storm sewers.
- VRD has developed a budget to improve the drainage issues associated with the driveways and storm sewers.

Golf Maintenance Storage Building

- We have completed the conceptual phase and have DRB approval for a new structure.
- Working to complete construction documents (CD's) with an anticipated Sept. 17 start date.
- Working with TOV to incorporate storm/water/sewer challenges that will tie into the drainage of the new structure with the goal of completing them concurrently.

Vail Golf Starter Building

- 95% conceptual complete with DRB approval.
- We will be going back to DRB with some minor changes but anticipate staff approval.
- Currently at 75% CD's, working on structural, HVAC, electric, plumbing and landscaping.
- We will be applying for a building permit shortly and continue to shoot for Sept. 17 for a start date.

Bridges #14 & #15

- We will have 95% CD's by Wednesday, August 8 to coincide with meeting with engineer, GC, bridge subcontractor, TOV, Holy Cross and VRD Golf.
- Submitting for DRB approval, may be staff approved due to bridges being similar to existing approved on #11 and #17. If we don't get a staff approval we will go before the board on Sept. 5.
- We are working diligently to keep this project on time and on budget.

Hole #15 Retaining Walls

- After many concepts were considered, we have selected one that will allow us to remove all existing walls and improve the playability of the green.
- We will be submitting a DRB application for a Sept. 5 meeting, we anticipate we will need to appear before the board.
- As proposed this project with fit into the existing budget.
- We will also be working with the landscape architect from Zehren and Associates to develop a tree replacement plan that will enhance Gore Creek between the pump house and #17 bridge to mitigate tree removal associated to renovation of #15.

Driving Range Tee Project

- As proposed, this project is a budget buster, exceeding budget by \$240,000.
- We are prepared to provide options to decrease this cost by decreasing the scope of what we hope to accomplish.
- Our priority remains to install an artificial tee surface.

Dobson Ice Arena Bleacher Project

All wood seats and seat backs were replaced and the brackets were painted.

- The project came in significantly under budget.

 We have received positive feedback from our guests about appearance and quality of the replacement.